# TABLE OF CONTENTS

A Letter from our CEO and Board Chair ............................................. 3  
Standing Strong Through COVID-19 ................................................... 4-5  
Adopt-A-Family Programs ................................................................. 6-7  
Third Avenue Homes ........................................................................ 8-9  
Success Stories ................................................................................... 10-11  
Data and Outcomes ........................................................................... 12-13  
The Wiley Reynolds Society ............................................................... 14-15  
Special Events .................................................................................. 16-17  
Financials .......................................................................................... 18-19  
Board of Directors and Mission Statement ..................................... 20
The theme of this year’s annual report is “One Family.” The concept of family is sacred, and it is central to the work we do and who we are at Adopt-A-Family. This has been the case since we served our first family in 1983 and continues through today. Our definition of family encompasses the parents and children we proudly serve, but also includes our Board of Directors, staff, volunteers, donors, and partner agencies and foundations. For 36 years, this extended family of ours has come together and accomplished amazing things.

To the resilient families we serve – thank you. Thank you for teaching us every day that no hurdle is insurmountable. Thank you for demonstrating the value of perseverance. Thank you for allowing us to join your family in such a personal way.

We could not accomplish our mission without our volunteers and donors. So many of you generously donate your resources to AAF, while others commit time and talents. Thank you for selflessly dedicating yourself to our mission. You play a critical role in our operations and ability to offer services to homeless and low-income families in our community.

The members of our Board of Directors are with us in good times and challenging times. Your passion for our mission is contagious and your generosity toward our clients is inspiring. You have created a special culture with your leadership and that drives our effort and determination to make a difference.

To the agencies and foundations we have the pleasure of partnering with – thank you. We are fortunate to be surrounded by innovative and passionate organizations that are also driven to assist those in need.

The staff of AAF give all they have, day in and day out. One of AAF’s greatest strengths is the work culture created by this talented and dedicated group of professionals. Thank you for tackling difficulties, caring for our families, and supporting our organization.

With gratitude,

Matthew Constantine
Chief Executive Officer

William B. Peterson
Board Chair

A SPECIAL NOTE: Weeks before completing this annual report, the pandemic overwhelmed our community. As an agency, we immediately mobilized to concentrate our efforts on the safety of staff and residents, and serving those in the community hardest hit by the pandemic. While COVID-19 did not begin during this annual report’s fiscal year, we would be remiss in not mentioning its profound impact at the time of this publication. In the pages that follow, we will share the story and images of one of the most challenging times in our history as we remained One Family, standing strong.
Thousands of parents in Palm Beach County have no safety net. When jobs are lost or hours cut, there’s not enough money to pay the rent and feed their children. The economic impact of the coronavirus disproportionately hit the low-income workforce, amplifying parents’ anxiety about COVID-19 with the fear of becoming homeless.

As an agency on the front lines of family homelessness, the financial impact of COVID-19 was immediately apparent, and we worked to respond rapidly to the community’s most pressing needs.

We adapted and expanded our programs to serve those impacted by the crisis, with our supporters at our side every step of the way. Through their selfless generosity, we were equipped with resources and inspiration to rise to meet this unprecedented challenge.

**KEEPING FAMILIES IN THEIR HOMES**

Our Housing Stabilization Program (HSP) was identified as the agency’s most effective tool to quickly alleviate the devastating economic impact of COVID-19 on Palm Beach County families. HSP provides rent, mortgage, and utility assistance to families experiencing a crisis that has placed them at risk of homelessness.

Emergency rental assistance calls doubled in April 2020 and remained elevated in the months to follow. Pleas for help were received from all sectors of the workforce: school employees, mechanics, retail workers, servers, medical assistants, hotel staff, and small business employees. It was the first time many had to seek financial assistance.

The generous supporters of Adopt-A-Family enabled HSP to hire three additional staff members and double the capacity of the program. The expansion equipped HSP to provide emergency assistance to 111 Palm Beach County families from March 1 to June 30, 2020, compared to 55 during the same time period in 2019.

**KEEPING FAMILIES CONNECTED**

Adopt-A-Family also focused on ensuring that the agency’s nine programs continued to operate uninterrupted. All face-to-face case management and therapeutic services were replaced with frequent phone calls and secure video conferences. As reports of client job losses and decreased incomes were received, we assured all residents that their housing would not be jeopardized because of an inability to pay rent due to COVID-19. We quickly mobilized to provide meals, personal protective equipment, and gift cards to clients in need.

**KEEPING CHILDREN SUPPORTED**

Although Project Grow had to close in March to adhere to safety regulations, the staff was dedicated to creatively engaging and supporting their students. Teachers helped students with homework and provided technology guidance to parents over the phone, and they maintained classroom camaraderie through Zoom conferences. In June, Project Grow launched a dynamic virtual summer camp complete with poetry, ballet, coding, and fishing lessons. Thanks to a faithful program supporter, each family was provided with a new Chromebook to ensure that students had reliable access to camp every day.

"While everyone was told to ‘stay home,’ many of our clients worried about whether they would even have a home where they could stay safe and healthy.”

– Matthew Constantine, CEO
As the lingering economic devastation of COVID-19 continues to impact our community, Adopt-A-Family will adapt and expand to continue to meet the needs of Palm Beach County families.

60% Calls between March 1 and May 31, 2020 that cited COVID-19 as the reason for their financial hardship.

90% Project Grow community parents who reported COVID-related job or income loss. Eighty percent did not have enough food. Parents were provided with gift cards, nutritious meals from partner agencies, and links to job sources and community resources.

111 Households that received emergency rental assistance between March 1 and June 30, 2020.

Families Provided with Emergency Rental Assistance
March 1 – June 30

2020

111 Families

2019

55 Families

A NOTE OF THANKS

“As soon as the pandemic descended on Palm Beach County, Adopt-A-Family’s community of supporters rallied around our agency with financial support, donations of safety equipment, hot meals for the families we serve, and wise counsel. Every dollar, hand-sewn mask, and call of encouragement reminded us that we are incredibly fortunate to have so many members of the community as part of our family. You allowed us to stand strong. Thank you from the bottom of our hearts.”

- Matthew Constantine, CEO

As the lingering economic devastation of COVID-19 continues to impact our community, Adopt-A-Family will adapt and expand to continue to meet the needs of Palm Beach County families.
Adopt-A-Family’s programs pave the way for self-sufficiency at every step, giving families the very best chance for a stable future. Every family who comes to us is embraced by compassionate staff members who partner with them to overcome whatever challenges they face.

**FOR FAMILIES FACING HOMELESSNESS**

**THE SENATOR PHILIP D. LEWIS HOMELESS RESOURCE CENTER**

A family’s first step. The Homeless Resource Center screens and assesses families for Adopt-A-Family’s homeless intervention programs (below), which provide emergency shelter, housing placement, rental subsidies, and comprehensive case management.

- 19 units of emergency shelter for families sleeping in places not meant for human habitation, such as cars, parks, or abandoned buildings
- Housing-focused case management provides rapid linkage to a permanent housing solution
- Food pantry, tutoring, mental health services, computers, and playground provided on-site
- 32 units of permanent supportive housing on our Lake Worth campus for homeless families with a disabled household member
- Intensive case management provided by on-site staff
- Childcare assistance provided, enabling residents to attend school and work
- Support services include financial literacy education, life-skills training, educational scholarships, and mental health services
- 9 units of safe and affordable housing for homeless families earning below 50% of Area Median Income
- Adopt-A-Family’s first housing program to offer 3-bedroom apartments
- Case management and financial literacy education help families pursue self-sufficiency
- Each year, housing specialists place 200 homeless households in safe, affordable rental units
- Assistance with first month’s rent, last month’s rent, and security deposit is provided
- Declining rental assistance provided for up to 12 months to help families establish the ability to maintain rent independently
- Case management, home visits, and linkage to community support services help families become self-sufficient

**WE COME TOGETHER AROUND EVERY FAMILY AS A FAMILY**

Thanks to You

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.

51,000 families have broken the cycle of homelessness since 1983.
FOR FAMILIES FACING HOUSING INSTABILITY

- Emergency rent, mortgage, and utility assistance for families facing a crisis that has jeopardized their housing
- Home visits and case management provided by family advocates
- Budget counseling, financial literacy education, and referrals for ancillary services help families overcome their crisis and maintain stable housing long-term

FOR CHILDREN IN NEED OF ACADEMIC SUPPORT

- Afterschool and summer program for formerly homeless and low-income elementary school students
- Academic support provided through hands-on lessons, one-on-one tutoring, academic advising, and homework assistance
- Social and emotional support provided through group and individual therapy and a consistent, supportive staff
- Enrichment provided through access to technology, safe green play space, parental engagement, and exciting field trips

HOUSING STABILIZATION PROGRAM
For families who need temporary financial assistance to prevent eviction and homelessness.

SERVICE ENRICHED HOUSING
For low-income families striving to purchase a home of their own.

NEIGHBORHOOD STABILIZATION PROGRAM 2
For those who need an affordable place to live to stabilize their family.

PROJECT GROW
For families who need stable educational support for their children.

GENEROUS FUNDERS:
COMING HOME
OUR FAMILY IS GROWING, AND WE CAN’T WAIT TO WELCOME THE NEWEST MEMBERS

Wrapped around Project Grow’s playground like a hug, Adopt-A-Family’s new Third Avenue Homes community will soon be filled with families, each eager to launch a new chapter in their lives. Scheduled to open in 2020, the newest addition to our Lake Worth campus will provide 14 near-homeless households with safe, affordable housing. The program’s community center will serve as the hub of education-focused case management and support services for the whole family, including financial literacy training, mental health services, parenting classes, tutoring, mentoring, and access to technology, all with the goal of helping children thrive in school as their families move toward long-term self-sufficiency.

At the core of this innovative project is a powerful partnership with Adopt-A-Family’s sister school, Highland Elementary, located two blocks to the north. Highland has one of the highest rates of homelessness of any school in Palm Beach County, and children’s academic performance suffers as a result. We know from experience and extensive research that students blossom in the classroom and their educational outcomes improve when they live in stable homes. Together with our Third Avenue Homes family of donors, Adopt-A-Family will give our neighborhood students the home environment they so desperately need, and with it, hope and a head start on a stable future.

Every one of our 14 families will finally have a stable place they can call home, where they will be surrounded by care, compassion, and a wide scope of services that will:

HELP CHILDREN
INCREASE FINANCIAL
LITERACY, JOB
OPPORTUNITIES, & HOUSEHOLD
INCOME
IMPROVE PHYSICAL AND MENTAL HEALTH
OUTCOMES
ENHANCE PARENTING
SKILLS
BUILDING A COMMUNITY OF SUPPORT

A Terry Bozarth
Family Resource Center
(Adopt-A-Family headquarters)

B Project Grow afterschool/summer program

C Third Avenue Homes

D Service Enriched Housing

E Wiley Reynolds Gardens Apartments

F Project SAFE

G Sen. Philip D. Lewis
Homeless Resource Center

H Program REACH
family emergency shelter

I NSP2 scattered site
affordable housing

Adopt-A-Family
Lake Worth Campus

Area Served by
Adopt-A-Family
SUCCESS STORIES

TREYVON
PROJECT GROW STUDENT

Treyvon has become Adopt-A-Family’s youth ambassador. Taught to “be a good person and show love” by his mom, Treyvon makes an impression on every single person he meets through Project Grow. No longer carrying the stress of housing instability that once weighed him down, Treyvon is thriving thanks to the consistency, trust, and supportive environment he has found in the program. Academically, he is more conscientious and studying hard for his standardized tests. But it is his gratitude and empathy for others that define this young man with a big personality.

He is often the first to encourage young students to play sports or come running to the assistance of someone who is hurt. When guests visit Project Grow, he stands up and thanks them with an enthusiasm that is long remembered. That was the case when the Palm Beach Opera helped the children create their own performance with Treyvon playing the role of Achilles. He took on the opportunity with gratitude and excitement, inspiring the other children to participate and igniting his own interest in theater and singing.

As Treyvon builds his confidence, his teacher Mr. S. sees many leadership qualities that were always there, but just needed a little coaching and trust to emerge. “We celebrate who Treyvon is and encourage him to shine,” said Mr. S.

“’We celebrate who Treyvon is and encourage him to shine.’
— Mr. S., Project Grow teacher

ANGELA
NSP2 GRADUATE

“Perilous.” That’s the one word Angela uses to describe her situation before finding Adopt-A-Family. After a landlord ended her lease, Angela, her husband, and their three children became homeless. Although both parents were employed, their income was too low to supply the security deposit and first and last months’ rent required to secure a unit of housing.

The Neighborhood Stabilization Program 2 (NSP2) was designed for families like Angela’s who need an affordable place to live while they plan their path to long-term stability. While in their NSP2 rental, Angela and her family were provided with case management, financial literacy training, and links to support services that aided them on the path to self-sufficiency. Their case manager, Glenda, was there for them at every turn, making sure they were taking steps toward their goal of homeownership and taking part in all Adopt-A-Family has to offer, including special holiday programs for their children.

Today, Angela and her husband own their own home. Their oldest daughter is in college studying to become a teacher and their younger children are excelling in school. No longer in a perilous situation, Angela shared that, “I love owning my own home because every payment is something I am doing for my kids, and it has given me control over my life.”

“I love owning my own home because every payment is something I am doing for my kids.”
— Angela
**LINDA**

**WILEY REYNOLDS GARDENS APARTMENTS RESIDENT**

Linda and her three children have lived in Wiley Reynolds Gardens Apartments since 2013. They came to the program directly from an episode of homelessness. For this family, finding a safe, stable, affordable home meant that the children were finally able to concentrate on the family’s top priority: education. Linda’s 22-year-old-son recently earned his associate’s degree. He is working at a local store while pursuing a bachelor’s degree in supervision and management with a focus in project management. Her 19-year-old daughter also has a job in retail, earns extra money by babysitting, and is studying for an associate’s degree in biology. Linda’s younger son, an elementary school student, is thriving academically.

Linda leads by powerful example. She holds down two jobs, and now that her older children are well on the way to their careers, she is making plans to work toward a bachelor’s degree of her own in business management. Linda has instilled a powerful lesson in her children – education needs to be the focus, no matter what challenges they face along the way. “I am proud of the obstacles I have been able to overcome,” she said. “I look forward to continuing to persevere and earn my degree to secure a better future for my children and myself.”

---

**ERICA**

**HOMELESS RESOURCE CENTER CLIENT**

Erica wakes up every morning and tells herself, “I’m going to be great.” Even when she was living in her car with her 18-year-old son and quickly losing her eyesight, she still had hope that better days were ahead. She was confident that with a little bit of help, she would be back on her feet again.

A family member referred Erica to Adopt-A-Family after she lost her job as a medical assistant. Erica’s case manager immediately helped her regain a steady income for her family through disability benefits. She will tell you that her case manager “built a bridge” to connect her family with Adopt-A-Family’s services and network of partners.

Now in a home with her son in Riviera Beach, Erica is the one building bridges. She is the secretary of the National Federation of the Blind. She inspired the organization to give back to Adopt-A-Family by donating items on the agency’s wish list. And as a student at Palm Beach State College, she is advocating for the school to become more accessible to the visually impaired and individuals with other disabilities.

Erica is thriving because of her Adopt-A-Family experience and showing everyone that, “Just because we aren’t blood related doesn’t mean we can’t be family.”

---

“I am proud of the obstacles I have been able to overcome.”

— Linda

“Just because we aren’t blood related doesn’t mean we can’t be family.”

— Erica
AGENCY IMPACT

ON ANY GIVEN NIGHT, ADOPT-A-FAMILY IS SERVING:

(DATA REPRESENTS A SINGLE DAY IN JUNE 2019)

363 FAMILIES = 1,119 INDIVIDUALS = 434 ADULTS

685 CHILDREN

PERCENTAGE OF INDIVIDUALS SERVED BY PROGRAM:

(DATA REPRESENTS A SINGLE DAY IN JUNE 2019)

49% Homeless Resource Center
541 individuals

8% Service Enriched Housing
82 individuals

4% Project Grow
47 individuals

7% NSP2
81 individuals

5% Program REACH
97 individuals

13% Housing Stabilization Program
148 individuals

2% Bridges to Success
27 individuals

3% Wiley Reynolds Gardens Apartments
33 individuals
In 2019, Adopt-A-Family earned its 13th consecutive 4-star rating by Charity Navigator for financial health, accountability and transparency, placing the agency in the top 1% of the 9,000 charities rated nationwide.

**PROJECT GROW**
At the beginning of the 2018-19 school year, only 69% of Project Grow students were on track to be promoted to the next grade level at the end of the year. Project Grow’s intervention enabled 95% of its students to achieve promotion by June 2019.

**MENTAL HEALTH PROGRAM**
Adopt-A-Family offers on-site mental health services to all agency clients. Eighty percent of the 42 clients served reported that it was the first time they had ever participated in or had access to therapy.

**HOUSING STABILIZATION PROGRAM**
Average cost to prevent an episode of homelessness in 2019:

$2,135

The Housing Stabilization Program is an eviction-prevention program that provided emergency rent and utility assistance to 202 families.

**SERVICE ENRICHED HOUSING**
Two employed, low-income residents of the Service Enriched Housing program became first-time homebuyers during the fiscal year.
Acknowledgement of Appreciation Award
Nancy J. Kyle and John “Jack” B. Fraser
Nancy and Jack exemplify the spirit of generosity that encapsulates the meaning of the Wiley Reynolds Acknowledgement of Appreciation Award. As members of our family for over 15 years, their dedication to helping those in need has made a lasting impact on the trajectory of thousands of Palm Beach County families striving for a better future. Nancy and Jack’s guidance, support, and investment into the well-being of Adopt-A-Family has strengthened the agency’s operations and ability to accomplish our mission. To know Nancy and Jack is to know the true meaning of caring. We are forever grateful for the opportunity to unite their passion for philanthropy with the needs of our families.

The Crystal Castor Award for Outstanding Volunteer Service
Debby Parr
Debby’s volunteer leadership has made an immeasurable impact on Adopt-A-Family for 20 years. She has encouraged others to join our family of volunteers and raised significant funds through our events to sustain our life-changing programs. As chair of Tree Lighting, and at the forefront of every Adopt-A-Family special event, Debby has grown our circle of support, allowing us to serve thousands of families in need. Through their philanthropy, generosity, and volunteerism, Debby and her husband Ron carry on the legacy of Crystal Castor – one family helping others - and we are grateful for their many years of unwavering support.

We are grateful to our generous event sponsors:

UBS
Rehmann

2019 AWARD RECIPIENTS
Our generous society members come together as one family united by their philanthropy and dedication to Adopt-A-Family.

WILEY REYNOLDS SOCIETY MEMBERS
Ms. Nancy J. Kyle & Mr. John B. Fraser
Mr. & Mrs. Timothy M. Donahue
Mr. & Mrs. Edward K. Dudnyk
Mr. & Mrs. William B. Oberlink
Mr. & Mrs. John R. Loomis
Mr. & Mrs. Edward J. Edelman
Mr. Jay R. Marcus
Ms. Mary Jo Heller
Anonymous
Mr. & Mrs. John F. Scarpa
Mr. & Mrs. Ronald E. Parr
Mrs. Sara Jo Kobacker
Mr. & Mrs. Dale R. Clift
Mr. & Mrs. Patrick J. Flynn
Mr. & Mrs. John C. Castronuovo
Mr. & Mrs. Sam Meshberg
Mr. & Mrs. Thomas Frankel
Mr. & Mrs. George Michel Jr.
Mr. & Mrs. Lewis Hay, III
Mr. & Mrs. William B. Peterson
Mr. & Mrs. Charles E. McGarrity
Mr. & Mrs. James E. Larschan Jr.
Mr. & Mrs. Lawrence Silverstein

FOUNDATION MEMBERS
Gerstner Family Foundation
Lost Tree Village Charitable Foundation
The Mary Alice Fortin Foundation, Inc.
The Celia Lipton Farris & Victor W. Farris Foundation
The Jim Moran Foundation
Kresge Foundation
The Edward L. and Ruth S. Hennessy Foundation
J.M. Rubin Foundation
Cathleen McFarlane Foundation, Inc.
The Fortin Foundation of Florida
Lawrence J. and Florence A. De George Charitable Trust
The W. Dale Brougher Foundation
The Batchelor Foundation, Inc.
The Lattner Family Foundation
Palm Beach Community Trust Fund
Lawrence A. Sanders Foundation, Inc.
The Salah Foundation
The Harold and Kate Reed Family Foundation
The Stone Foundation, Inc.
BallenIsles Charities Foundation, Inc.

The above list includes Wiley Reynolds Society members as of April 2019. We look forward to recognizing donors who reach the milestone during the 2019-2020 fiscal year in next year’s annual report.
For the last 34 years, our family of donors has come together for our Annual Tree Lighting Celebration to raise funds and celebrate an evening of gratitude for those who have supported Adopt-A-Family. As guests joined together for the occasion on December 4, 2018, at a private club on Palm Beach, they were filled with holiday cheer thanks to the efforts of chair Brenda McGarrity and co-chair Jen Dudnyk, who led our Tree Lighting committee to raise more than $500,000 to help local families in need.

Guests were serenaded by the talented King’s Academy Choir as they arrived for the evening’s cocktail reception and silent auction. The program included remarks by CEO Matt Constantine and an inspiring testimonial from a recent college graduate and former Project Grow student who now works with at-risk youth, inspiring leadership and healing in the next generation and demonstrating that our community of families are all linked together as one.

While guests enjoyed an exquisite gourmet dinner, auctioneer Neil Saffer conducted an exciting live auction that included a handmade Lilly Pulitzer-inspired wreath, a “Sheriff for the Day” package from PBSO, VIP passes to the 2019 RBC Heritage Golf Tournament, a dinner for ten guests at CUCINA Palm Beach, a North Carolina getaway, and paella parties.

We want to express our tremendous gratitude to our Grand Benefactors, Linda and Edward Edelman, The Edward L. Hennessy Jr. and Ruth S. Hennessy Foundation, and Brenda and Charles McGarrity, who were honored during Tree Lighting for their incredible dedication to Adopt-A-Family and the families that we serve.

Our Annual Tree Lighting would not be possible without the hard work of our dedicated Tree Lighting Committee, esteemed members of our family of supporters.

Patricia Anathan, Judy Backstrom, Trudy Brekus, Judy Coran, Lori Corrigan, Kristine Cruikshank, Cheryl Culp, Sheila Dunne, Karen Fischer, Mari Frankel, Julie Gambale, Carolyn Haggerty, Sherry Hay, Bernadette Haynes, Penny Heller, Beth Hennessy, Carol Jeney, Nancy Kalaher, Melissa Koppelman, Marietta Muiña McNulty, Paula Michel, Bel Miller, Carol Nolan, Rita Nowak, Chris Oberlink, Debby Parr, Kathleen Peterson, Jenny Pizzo, Jeanette Ristau, Julie Rudolph, Didi Smith, Susan Spera, Alice Tarone, Anita Tauber, and Barbara Thomas
MAGICAL HOLIDAY MOMENTS

Thank you to all who made our families part of yours this holiday season.

- Our generous holiday adopters were matched with 150 families who received personalized gifts from their wish lists and gift cards to shop on their own.

- On December 8, 2018, 250 children and their families came together at First Christian Church of West Palm Beach for our annual Santa Shoppe event. Each child received a personalized gift from Santa, chose and wrapped gifts for family members, made holiday crafts, and enjoyed a tasty lunch.

- Parents of children experiencing homelessness didn’t have to let their children go without presents thanks to our 4th Annual Holiday Shop hosted at the Homeless Resource Center. Our team offered opportunities for parents to select gifts and stocking stuffers for their children to open for the holidays.

GOLFERS TEE IT UP FOR FAMILIES AT BETTER BALL TOURNAMENT

On May 3, 2019, Adopt-A-Family held its Eighth Annual Better Ball Invitational at Banyan Cay Resort & Golf in West Palm Beach. Ninety-six players enjoyed an afternoon of lunch, picturesque golf views, delicious hors d’oeuvres, and an award ceremony. Even the rain couldn’t put a damper on the camaraderie of the event that raised over $150,000 in support of the agency’s core programs.

2019 Golf Committee (pictured): Matt Constantine, Sean Bresnan, Frank Bresnan, Ned Grace, Joe Carron, Joe LaRocca, Jr., Jeff Preston, Gary Pohrer, and Layren Calvo (front row). Not pictured: Tom Frankel.

Our generous supporters for the 2019 event included:
ASSETS

CURRENT ASSETS:
- Cash and cash equivalents $3,917,442
- Grants and allocations receivable 825,292
- Contributions receivable, net 22,750
- Prepaid expenses 89,130
- Other current assets 1,275
- **Total current assets** 4,855,889
- Cash and cash equivalents, non-current 660,679
- Other assets 6,768
- Property and equipment, net 4,787,606
- Community land trust, net 1,519,303
- **Total assets** $11,830,245

LIABILITIES & NET ASSETS

CURRENT LIABILITIES:
- Accounts payable $46,432
- Accrued expenses 434,419
- Current portion of obligation under capital lease 23,557
- Current portion of loan payable 12,497
- **Total current liabilities** 516,905

NON-CURRENT LIABILITIES:
- Resident deposits and escrow accounts 137,207
- Obligation under capital lease 79,629
- Loan payable 133,355
- **Total liabilities** 867,096

NET ASSETS:
- Unrestricted:
  - Equity in fixed assets 4,538,568
  - Equity in community land trust 1,519,303
  - Designated for contingencies 500,000
  - Undesignated 1,133,090
  - **Total unrestricted** 7,690,961
  - Temporarily restricted 3,272,188
- **Total net assets** 10,963,149
- **Total liabilities and net assets** $11,830,245

REVENUES BY SOURCE

- Government Grants 46.0%
- Contributions 17.8%
- Foundations 12.4%
- Special Events 9.8%
- United Way Allocations 6.5%
- Program Fees 6.3%
- Other Income & In-Kind Donations 1.2%

* Extracted from audited financial statements
## Adopt-A-Family
### STATEMENT OF ACTIVITIES
#### YEAR ENDED JUNE 30, 2019

### SUPPORT REVENUE

<table>
<thead>
<tr>
<th></th>
<th>UNRESTRICTED</th>
<th>WITH DONOR RESTRICTIONS</th>
<th>TOTALS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GRANTS AND DONATIONS:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Government grants</td>
<td>$ 3,567,599</td>
<td>$</td>
<td>$ 3,567,599</td>
</tr>
<tr>
<td>United Way allocations</td>
<td>307,261</td>
<td>199,000</td>
<td>506,261</td>
</tr>
<tr>
<td>Contributions</td>
<td>1,058,666</td>
<td>1,284,351</td>
<td>2,343,017</td>
</tr>
<tr>
<td>In-kind contributions</td>
<td>42,710</td>
<td></td>
<td>42,710</td>
</tr>
<tr>
<td><strong>Total grants and donations</strong></td>
<td>4,976,236</td>
<td>1,483,351</td>
<td>6,459,587</td>
</tr>
<tr>
<td>Special events</td>
<td>759,811</td>
<td></td>
<td>759,811</td>
</tr>
<tr>
<td>Rents</td>
<td>479,410</td>
<td></td>
<td>479,410</td>
</tr>
<tr>
<td>Grow tuition</td>
<td>8,113</td>
<td></td>
<td>8,113</td>
</tr>
<tr>
<td>Other income</td>
<td>48,064</td>
<td></td>
<td>48,064</td>
</tr>
<tr>
<td><strong>Total support and revenue</strong></td>
<td>6,271,634</td>
<td>1,483,351</td>
<td>7,754,985</td>
</tr>
<tr>
<td><strong>Net assets released from restriction</strong></td>
<td>1,032,771</td>
<td>(1,032,771)</td>
<td></td>
</tr>
</tbody>
</table>

### EXPENSES

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>5,867,761</td>
<td>$</td>
<td>$ 5,867,761</td>
</tr>
<tr>
<td>General and administrative</td>
<td>536,988</td>
<td>$</td>
<td>536,988</td>
</tr>
<tr>
<td>Fundraising and development</td>
<td>655,612</td>
<td>$</td>
<td>655,612</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>7,060,361</td>
<td>$</td>
<td>$ 7,060,361</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>244,044</td>
<td>450,580</td>
<td>694,624</td>
</tr>
<tr>
<td><strong>Net assets, beginning of year</strong></td>
<td>7,446,917</td>
<td>2,821,608</td>
<td>10,268,525</td>
</tr>
<tr>
<td><strong>Net assets, end of year</strong></td>
<td>$ 7,690,961</td>
<td>$ 3,272,188</td>
<td>$ 10,963,149</td>
</tr>
</tbody>
</table>

### EXPENDITURES BY PROGRAM

- **Mental Health Program**: 1%
- **Service Enriched Housing**: 5%
- **Neighborhood Stabilization Program 2**: 5%
- **Bridges to Success**: 4%
- **Community Land Trust Program**: 3%
- **Neighborhood Stabilization Program 1**: 7%
- **Program REACH**: 10%
- **Project Grow**: 10%
- **Project SAFE**: 10%
- **Project** Grow**: 11%
- **Housing Stabilization Program**: 14%
- **Homeless Resource Center**: 41%

Auditor: Holyfield & Thomas, LLC
From our founding Board of Directors to the members who guide Adopt-A-Family today, we have never wavered from our belief that we and our clients are all one family. It is what drives our Board of Directors every day to deliver on our mission:

To strengthen families with children in their efforts to achieve stability and self-sufficiency by providing access to all-encompassing services.